Approved For Release 2002/03/28 : CIA-RDP78-04718A000400050060-8

PERSONERL EVALUATION REPORT

PERSONNEL EVALUATION REPORT

(See instructions on Reverse Side)

The Personnel Evaluation Report is an important part of the Career Service Program. It seeks to assure for every person a carefully planned career, with advance—ment based on demonstrated ability. For the individual, it means an opportunity to voice his interests and to discuss his job and his progress with his supervisor. To the supervisor, it gives assistance in carrying out a major responsibility, the development of the people he supervises. For the Agency as a whole, it means successful teamwork based on mutual understanding and respect.

Approved For Release 2002/03/28 : CIACRED 78-04718A000400050060-8 SECURITY INFORMATION 20. COMMENTS (Continued):

INSTRUCTIONS

Instruction to the Administrative or Personnel Officer

Consult current Administrative Instructions regarding the initiation and transmittal of this report.

Instruction to the person evaluated

Since this evaluation will become an important part of your record, you will want to give to it as much care and attention as you would like to have it receive from your Supervisor and the Reviewing Official. With respect to Items 8 and 9, you should include courses of instruction or assignments, either within or outside of the Agency, which you consider pertinent to your career development.

- Instruction to the Supervisor and the Reviewing Official
 - As the supervisor who assigns, directs and reviews the work of others, you bear primary responsibility for planning and fostering the development of each person under your supervision, commensurate with his capacity, aptitude, knowledge and skills. As an alert supervisor, you judge the people working with you on a job-by-job and day-by-day basis and use this information in carrying out your supervisory responsibilities. Although evaluation is a continuous process, it is necessary periodically to record your observations and recommendations for appropriate action. In preparing the report you should consider the individual's capabilities for further development in his present assignment and his potentialities for more effective utilization in other positions, including work of a more responsible and difficult nature.
 - The following traits are generally regarded as having some bearing on a person's performance and development. Although you are not asked for specific ratings, do not hesitate to refer to these or similar traits in your comments, which should be terse and precise.

COOPERATION DEPENDABILITY **ACCURACY** SECURITY CONSCIOUSNESS INITIATIVE

RESOURCEFULNESS STABILITY UNDER PRESSURE ABILITY TO OBTAIN RESULTS JUDGMENT LEADERSHIP

- In fairness to the individual and in the interest of the Agency, the importance of carefully prepared and accurate Personnel Evaluation Reports can not be overstressed. The following basic principles of evaluation should be kept in mind:
 - (1) Base your judgment on
 - What you have observed the individual do or fail to do. Typical performance as well as critical incidents.

 - Examples relevant to the duties under consideration.
 - (2) Different standards prevail in different assignments. Every effort should be made to arrive at a just estimate of the qualities of the individual as demonstrated during the report period. Avoid exaggera-They detract from the value of the report and are unfair to others.
 - (3) BIASED OPINIONS BASED ON PERSONAL LIKES AND DISLIKES MUST BE SCRUPULOUSLY AVOIDED. IT SHOULD BE BORNE IN MIND THAT THE PREPARATION OF EVALUATION REPORTS IS AN IMPORTANT RESPONSIBILITY OF ALL SUPERVISORS AND THEIR CAREFUL PREPARATION IS AN INDICATION OF THE SUPERVISOR'S OWN ABILITY AND QUALIFICATION FOR THE POSITION HE HOLDS.
- A FRANK DISCUSSION BETWEEN SUPERVISOR AND INDIVIDUAL CONCERNING THIS REPORT IS NECESSARY IN ORDER TO ASSIST IN THE DEVELOPMENT AND BEST USE OF EVERY INDIVIDUAL'S CAPABILITIES.

Approved FortRelease: 2002/93/28 4044-RDP78-047/840004499050060-8

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5. PERIOD COVERED BY REPOR	T	6. TYPE OF			_	
rium (O			itial assignment	 [☐ Annual ☐ Reassignment	Special of Supervisor
Items 7 through 10 will be	completed by					
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8. LIST COURSES OF INSTRUC	TION COMPLETE	D DURING REF	ORT PERIOD.			
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DATE					SIGNA	TURE
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SECURITY INFORMATION

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